

State of the sector 2025 Diversity dashboard

| Metric | Aboriginal and/or Torres Strait Islander | Australian South Sea Islander | Person with disability | Neuro-divergent | Culturally and linguistically diverse | Women in leadership | Identify as woman | Identify as man | Gender diverse | LGBTQIA+ |
|-------------------------------------|--|-------------------------------|------------------------|-----------------|---------------------------------------|---------------------|-------------------|-----------------|----------------|----------|
| Progress toward target | | | | | | | | | | |
| Target | 4% | No target | 12% | No target | 12% | 50% | No target | | | |
| % (MOHRI) | 2.73% | 0.30% | 3.63% | N/A | 8.96% | 55.59% | 68.91% | 30.38% | 0.22% | N/A |
| No. of employees vs target | 8,809 12,904 | No target | 11,725 38,712 | No target | 28,889 38,712 | 2,435 2,190 | No target | | | |
| % (WfQ) | 3.95% | 0.63% | 11.74% | 9.90% | 11.75% | N/A* | 57.70% | 35.81% | 0.96% | 6.59% |
| Employee engagement | | | | | | | | | | |
| Overall engagement | 60% | 63% | 55% | 56% | 71% | 94% | 64% | 60% | 39% | 60% |
| Pride | 64% | 64% | 61% | 64% | 78% | 96% | 71% | 68% | 44% | 68% |
| Recommendation | 61% | 62% | 57% | 59% | 75% | 96% | 67% | 63% | 43% | 64% |
| Inspiration | 60% | 66% | 52% | 53% | 69% | 96% | 63% | 56% | 38% | 58% |
| Motivation | 60% | 63% | 51% | 52% | 69% | 96% | 61% | 56% | 35% | 58% |
| Personal attachment | 56% | 58% | 51% | 51% | 63% | 87% | 57% | 56% | 35% | 52% |
| Safe, respected and included | | | | | | | | | | |
| Safe, respected and included | 69% | 71% | 66% | 70% | 80% | 96% | 79% | 76% | 54% | 76% |
| Safe | 72% | 73% | 73% | 75% | 84% | 96% | 83% | 81% | 59% | 79% |
| Respected | 67% | 71% | 64% | 68% | 79% | 96% | 77% | 74% | 51% | 74% |
| Included | 67% | 68% | 63% | 68% | 78% | 96% | 76% | 74% | 51% | 75% |

Source: WfQ 2024 and MOHRI March 2025.

*Leadership classification is not captured in the WfQ survey.